# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, DC 20549

## FORM 8-K

## CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): April 27, 2004

## BRUNSWICK CORPORATION

## (Exact Name of Registrant as Specified in Its Charter)

## Delaware

(State or Other Jurisdiction of Incorporation)

001-01043
(Commission File Number)

36-0848180
(IRS Employer
Identification No.)

1 N. Field Court
Lake Forest, IL 60045-4811
(Address of Principal Executive Offices) (Zip Code)
Registrant's Telephone Number, Including Area Code: (847) 735-4700
N/A
(Former Name or Former Address, if Changed Since Last Report)

## Item 7. Financial Statements and Exhibits.

(c) Exhibits.

Exhibit Number
99.1

Description of Exhibit
Press Release, dated April 27, 2004, of Brunswick Corporation, announcing its first quarter 2004 earnings.

## Item 12. Results of Operation and Financial Condition.

On April 27, 2004, Brunswick Corporation announced its first quarter 2004 financial results. The news release issued by Brunswick announcing its earnings is incorporated herein by reference and is included as Exhibit 99.1 to this Current Report on Form 8-K.

In the news release, Brunswick uses non-GAAP financial measures. For purposes of SEC Regulation G, a "non-GAAP financial measure" is a numerical measure of a registrant's historical or future financial performance, financial position or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of income, balance sheet or statement of cash flows of the issuer; or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented. Operating and statistical measures and certain ratios and other statistical measures are not non-GAAP financial measures. GAAP refers to generally accepted accounting principles in the United States. Pursuant to the requirements of Regulation G, Brunswick has included, as a part of the news release, a reconciliation of the non-GAAP financial measures to the most directly comparable GAAP financial measure.

Brunswick has used the financial measures that are included in the news release for several years, both in presenting its results to stockholders and the investment community and in its internal evaluation and management of its businesses. Brunswick's management believes that these measures - including those that are "non-GAAP financial measures" - and the information they provide are useful to investors because they permit investors to view Brunswick's performance using the same tools that Brunswick uses and to better evaluate Brunswick's ongoing business performance. Brunswick's management believes that the non-GAAP financial measure "free cash flow" is also useful to investors because it is an indication of cash flow that may be available for investment in future growth initiatives. Brunswick defines free cash flow as cash flow from operating and investing activities (excluding acquisitions and investments) and excluding financing activities. In addition, Brunswick's management believes that presentation of 2003 operating earnings, operating margins and earnings per share excluding a first quarter 2003 litigation charge, and presentation of sales excluding acquisitions not reflected in the prior year's results, provides a more meaningful comparison to prior results.

The information in this report and the exhibit attached hereto shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Page - 1

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: April 27, 2004
Brunswick Corporation
By: /s/ Peter G. Leemputte
Peter G. Leemputte
Chief Financial Officer
Page - 2

## INDEX TO EXHIBITS

Press Release, dated April 27, 2004, of Brunswick Corporation announcing its first quarter 2004 earnings.
Page - 3

News Release

Brunswick Corporation 1 N. Field Court Lake Forest, IL 60045
Telephone 847.735.4700 Facsimile 847.735.4750
www.brunswick.com

| Release: | IMMEDIATE |
| :--- | :--- |
| Contact: | Kathryn Chieger |
|  | Vice President - Corporate and Investor Relations <br> Phone: |
| $847-735-4612$ |  |

## BRUNSWICK REPORTS EPS OF \$0.50 IN FIRST QUARTER

LAKE FOREST, III., April 27, 2004 - Brunswick Corporation (NYSE: BC) reported today net earnings of $\$ 48.0$ million, or $\$ 0.50$ per diluted share, for the first quarter of 2004. This compares to net earnings of $\$ 3.8$ million, or $\$ 0.04$ per diluted share for the year-ago quarter, which includes a $\$ 25.0$ million ( $\$ 0.18$ per diluted share) litigation charge to operating earnings relating to the settlement of a lawsuit.

Commenting on the quarter, Brunswick Chairman and Chief Executive Officer George W. Buckley said, "We started the year on a very strong note with a 28 percent increase in sales in the quarter coming on double-digit gains reported by all of our operating units. The primary drivers were our marine engine and boat groups, which benefited from a better marine retail environment than we've seen in some time. Acquisitions also played a role in the sales gain. Excluding the sales from business units we didn't own in the first quarter last year, sales rose 19 percent, illustrating the strong performance delivered by our base operations. Higher sales and production volumes, along with our ongoing focus on effective cost management, contributed to a doubling of operating earnings to $\$ 78.5$ million and a 240 basis point improvement in operating margins, excluding the litigation charge. We ended the quarter with our balance sheet in excellent shape. Debt-to-total capital was 30.4 percent at quarter end compared with 35.9 percent a year earlier. All in all it was a great quarter and further evidence of the successful execution of our growth strategy."

## Brunswick Corporation

## April 27, 2004

Page 2 of 11

## First Quarter Results

For the quarter ended March 31, 2004, the company reported a net sales increase of 28 percent to $\$ 1,199.6$ million, up from $\$ 934.5$ million a year earlier. Operating earnings rose to $\$ 78.5$ million compared with $\$ 13.0$ million in the year-ago quarter, and operating margins improved to 6.5 percent from 1.4 percent. Excluding the $\$ 25.0$ million litigation charge in the first quarter of 2003, operating earnings totaled $\$ 38.0$ million, and operating margins were 4.1 percent.

Net earnings totaled $\$ 48.0$ million, or $\$ 0.50$ per diluted share, up from $\$ 3.8$ million, or $\$ 0.04$ per diluted share, for the first quarter of 2003. Excluding the previously mentioned litigation charge, net earnings totaled $\$ 19.8$ million, or $\$ 0.22$ per diluted share, in the first quarter of 2003.

## Marine Engine Segment

The Marine Engine segment, consisting of the Mercury Marine Group and Brunswick New Technologies, reported sales of $\$ 527.9$ million in the first quarter of 2004, up 28 percent from $\$ 412.8$ million in the year-ago first quarter. Operating earnings in the first quarter more than doubled to $\$ 42.6$ million versus $\$ 19.3$ million, and operating margins increased to 8.1 percent compared with 4.7 percent for the same quarter in 2003.
"Mercury Marine had an excellent quarter with strong performances from all units - outboard and sterndrive engines and parts and accessories - contributing to the sales gain," Buckley said. "Strong retail demand was the primary driver behind the improved results."
"Highlighting the quarter was the much-anticipated launch of Verado, our family of high-horsepower supercharged fourstroke outboard engines. Customer response to the new engines has been outstanding, and we began shipping product this week," Buckley added. "Verado's power, torque, near-silent running, excellent fuel economy and low-emission characteristics are unlike anything available in the market today. We

## Brunswick Corporation <br> April 27, 2004 <br> Page 3 of 11

believe Verado reaffirms Mercury's standing as the technology leader in marine propulsion."
"Brunswick New Technologies (BNT) also contributed to the sales gain for the Marine Engine segment, primarily due to the acquisition of Navman NZ Limited, a producer of global positioning system-based products, which was completed in the second quarter of 2003," Buckley added. "We have been very pleased with Navman's financial results and growth rates, fueled primarily by the success of new products. In addition, Navman, working in conjunction with Northstar and other BNT units, is an important contributor to our product development and boat electronics integration initiatives."

## Boat Segment

The Brunswick Boat Group comprises the Boat segment and includes the Sea Ray, Bayliner, Maxum, Hatteras, Sealine, Meridian, Boston Whaler, Trophy, Baja, Crestliner, Lowe, Lund and Princecraft boat brands and the Land 'N' Sea and Attwood marine parts and accessories distribution and manufacturing businesses. The Boat segment reported sales for the first quarter of $\$ 512.0$ million, up 35 percent compared with $\$ 378.6$ million in the first quarter of 2003. Boat segment sales benefited from incremental sales from its new parts and accessories ( $\mathrm{P} \& \mathrm{~A}$ ) business, which began with the acquisition of Land ' N ' Sea and Attwood last year. Excluding the P\&A business, boat sales increased 23 percent in the quarter. Operating earnings increased to $\$ 32.0$ million, more than double the $\$ 14.1$ million reported in the first quarter of 2003, and operating margins rose to 6.3 percent, up from 3.7 percent. The acquisition of the Crestliner, Lowe and Lund brands was completed at the end of the quarter and, therefore, did not have any impact on sales or operating earnings for the Boat Group in the first quarter of 2004.
"We are seeing strong retail demand for all of our boat brands, which is leading to stronger wholesale shipments to our dealers," Buckley said. "Early boat shows are

## (more)

## Brunswick Corporation <br> April 27, 2004 <br> Page 4 of 11

showing positive trends. Even more encouraging is that we are seeing strength in all parts of the country and across our entire product range. New models in all portions of the product spectrum are selling especially well, including the Bayliner 175 runabout, the Sea Ray 500 Sundancer, and the Hatteras 80 Motor Yacht. Demand for these particular models is nearly outstripping our ability to supply. Higher volumes and effective cost management account for the significant improvement in operating margins."

## Fitness Segment

The Fitness segment is comprised of the Life Fitness division, which manufactures and sells Life Fitness, Hammer Strength and ParaBody fitness equipment, and operates Omni Fitness retail stores. Segment sales in the first quarter of 2004 totaled $\$ 130.6$ million, up 10 percent from $\$ 119.2$ million in the year-ago quarter. Operating earnings for the quarter totaled $\$ 9.2$ million compared with an operating loss of $\$ 12.5$ million for the year-ago quarter, which includes the $\$ 25$ million litigation charge. Operating margins were 7.0 percent in the first quarter of 2004. Excluding the litigation charge, operating earnings totaled $\$ 12.5$ million, and operating margins were 10.5 percent in the first quarter of 2003.
"In the past two years, Life Fitness has introduced 90 new products. They have been very well received in the marketplace, and strong customer demand is the primary driver of the sales gain in the quarter," Buckley noted. "That's the good news. However, the pace and the timing of these new product launches, 40 of which were introduced in the fourth quarter of 2003 alone, are having a temporary impact on operating margins for the segment. The start-up of new model production at our Ramsey, Minn., facility came at the same time we were transitioning production to Ramsey from our Paso Robles, Calif., facility, which we closed during the quarter. Operating inefficiencies, higher freight cost to meet customer delivery requirements, along with costs associated with the Paso Robles closure, had an adverse impact on

## Brunswick Corporation <br> April 27, 2004 <br> Page 5 of 11

operating margins. As actions to resolve the operational issues take hold over the coming months, we expect the margin pressure for the segment to be mitigated."

## Bowling \& Billiards Segment

The Bowling \& Billiards segment is comprised of the Brunswick retail bowling centers; bowling equipment and products; and billiards, Air Hockey and foosball tables. Segment sales in the first quarter of 2004 totaled $\$ 110.2$ million, up 29 percent compared with $\$ 85.1$ million in the year-ago quarter. Operating earnings were up 61 percent to $\$ 13.5$ million in the first quarter versus $\$ 8.4$ million, and operating margins improved to 12.3 percent compared with 9.9 percent in 2003.
"Each business unit - bowling retail centers, bowling products and billiards - contributed to the strong sales and earnings performance for the segment," Buckley said. "In addition, Valley-Dynamo, the leading player in coin-operated pool tables that we acquired last June, continues to perform at expected levels. Excluding incremental sales from this acquisition, segment sales increased 19 percent in the quarter. Higher volumes, effective cost management and accretive margins from the ValleyDynamo acquisition accounted for the significant improvement in operating margins for the segment."

## Looking Ahead

"2004 is shaping up to be a record year for Brunswick in both sales and earnings," Buckley commented. "The success of innovative new products, cost management efforts and accretive acquisitions, all buoyed by improved economic and marine market conditions, are behind our more optimistic outlook for the year. As we previously announced, we have raised our earnings estimate for 2004 to $\$ 2.45$ to $\$ 2.65$ per share, up from $\$ 2.10$ to $\$ 2.30$ per share. For our marine segments combined, we expect sales growth in the 27 to 29 percent range, assuming an increase in marine retail in the low-to midteens and including the incremental sales from acquisitions. For

## Brunswick Corporation <br> April 27, 2004 <br> Page 6 of 11

our fitness and bowling and billiards segments, we maintain our earlier expectations of sales growth in the high-single digits. Overall, operating margins will benefit from higher volumes as well as our ongoing focus on effective cost management. This should more than offset costs associated with new product introductions and new plant openings and the margin impact of the transition to low-emission outboard engines. Our earnings estimates assume full-year operating margin improvement in the range of 150 to 200 basis points. Looking at the second quarter, which is seasonally the strongest for marine product sales, we're estimating earnings in the range of $\$ 0.82$ to $\$ 0.90$ per share, as compared with $\$ 0.59$ per share for the second quarter of 2003."

## Forward-Looking Statements

Certain statements in this press release are forward looking as defined in the Private Securities Litigation Reform Act of 1995. These statements involve certain risks and uncertainties that may cause actual results to differ materially from expectations as of the date of this release. These risks include, but are not limited to, the effect of a weak economy and stock market on consumer confidence and thus on demand for marine, fitness, billiards and bowling equipment and products; competitive pricing pressures; the ability to maintain effective distribution; the success of global sourcing and supply chain management initiatives; the ability to successfully integrate acquisitions; the success of new product introductions; the impact of weather conditions on sales of marine products and retail bowling center revenues; the financial strength of dealers and independent boat builders; shifts in currency exchange rates; the impact of interest rates and fuel prices on demand for marine products; the impact of financial markets on pension expense and funding levels; the ability to maintain market share in high-margin products; the ability to maintain product quality and service standards expected by our customers; the success of marketing and cost management programs; the ability to develop product technologies that comply with regulatory requirements; adverse foreign economic conditions; the ability to maintain good relationships with its

## Brunswick Corporation <br> April 27, 2004 <br> Page 7 of 11

labor unions; the ability to successfully manage pipeline inventories; the ability to complete environmental remediation efforts and resolve claims and litigation at the cost estimated; and imports from Asia and increased competition from Asian competitors. Additional factors are included in the company's Annual Report on Form 10-K for 2003.

## About Brunswick

Headquartered in Lake Forest, III., Brunswick Corporation endeavors to instill "Genuine Ingenuity"TM in all its leading consumer brands, including Mercury and Mariner outboard engines; Mercury MerCruiser sterndrives and inboard engines; MotorGuide trolling motors; Teignbridge propellers; MotoTron electronic controls; Northstar marine electronics; Navman GPS-based products; IDS dealer management systems; Sea Ray, Bayliner, Maxum, Hatteras, Meridian and Sealine pleasure boats; Baja high-performance boats; Boston Whaler and Trophy offshore fishing boats; Crestliner, Lowe, Lund and Princecraft aluminum fishing, deck and pontoon boats; Attwood marine parts and accessories; Land ' $N$ ' Sea marine parts and accessories distributor; Life Fitness, Hammer Strength and ParaBody fitness equipment; Brunswick bowling centers, equipment and consumer products; Brunswick billiards tables; and Valley-Dynamo pool, Air Hockey and foosball tables. For more information, visit www.brunswick.com .

## Brunswick Corporation

## April 27, 2004

Page 8 of 11

## Brunswick Corporation

## Comparative Consolidated Statements of Income

(in millions, except per share data)
(unaudited)

|  | Quarter Ended March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | \% Change |
| Net sales | \$1,199.6 | \$934.5 | 28\% |
| Cost of sales | 902.3 | 725.7 | 24\% |
| Selling, general and administrative expense | 186.1 | 143.1 | 30\% |
| Research and development expense | 32.7 | 27.7 | 18\% |
| Litigation settlement | - | 25.0 |  |
| Operating earnings (1) | 78.5 | 13.0 | NM |
| Interest expense | (10.1) | (10.7) | 6\% |
| Other income | 3.2 | 3.6 |  |
| Earnings before income taxes | 71.6 | 5.9 | NM |
| Income tax provision | 23.6 | 2.1 |  |
| Net earnings | \$ 48.0 | \$ 3.8 | NM |
| Earnings per common share: |  |  |  |
| Basic | \$ 0.51 | \$ 0.04 | NM |
| Diluted | 0.50 | 0.04 | NM |
| Average shares used for computation of: |  |  |  |
| Basic earnings per share | 93.7 | 90.6 | 3\% |
| Diluted earnings per share | 95.6 | 90.6 | 6\% |
| Effective tax rate | 33.0\% | 35.8\% |  |

(1) Operating earnings include a $\$ 25.0$ million litigation charge recorded in the first quarter of 2003 in connection with a patent infringement lawsuit relating to the design of a cross trainer.

NM = Not Meaningful
(more)

Brunswick Corporation
April 27, 2004
Page 9 of 11
Brunswick Corporation
Selected Financial Information
(in millions)
(unaudited)

## Segment Information

|  | Quarter Ended March 31 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Sales |  |  | Operating Earnings |  |  | Operating Margin |  |
|  | 2004 | 2003 | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | 2004 | 2003 | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | 2004 | 2003 |
| Marine Engine | \$ 527.9 | \$412.8 | 28\% | \$ 42.6 | \$ 19.3 | NM | 8.1\% | 4.7\% |
| Boat | 512.0 | 378.6 | 35\% | 32.0 | 14.1 | NM | 6.3\% | 3.7\% |
| Marine eliminations | (80.2) | (61.2) |  | - | - |  |  |  |
| Total Marine | 959.7 | 730.2 | 31\% | 74.6 | 33.4 | NM | 7.8\% | 4.6\% |
| Fitness (1) | 130.6 | 119.2 | 10\% | 9.2 | (12.5) | NM | 7.0\% | -10.5\% |
| Bowling \& Billiards | 110.2 | 85.1 | 29\% | 13.5 | 8.4 | 61\% | 12.3\% | 9.9\% |
| Eliminations | (0.9) | - |  | - | - |  |  |  |
| Corp/Other | - | - |  | (18.8) | (16.3) | -15\% |  |  |
| Total | \$1,199.6 | \$934.5 | 28\% | \$ 78.5 | \$ 13.0 | NM | 6.5\% | 1.4\% |

(1) Operating earnings include a $\$ 25.0$ million litigation charge recorded in the first quarter of 2003 in connection with a patent infringement lawsuit relating to the design of a cross trainer.
$\mathrm{NM}=$ Not Meaningful

## Brunswick Corporation

April 27, 2004
Page 10 of 11

## Brunswick Corporation

## Comparative Consolidated Balance Sheet

(in millions)

|  | $\begin{gathered} \text { March 31, } \\ 2004 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2003 \end{gathered}$ | $\begin{gathered} \text { March 31, } \\ 2003 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | (unaudited) |  | (unaudited) |
| Assets |  |  |  |
| Current assets |  |  |  |
| Cash and cash equivalents | \$ 173.8 | \$ 345.9 | \$ 280.0 |
| Accounts and notes receivables, net | 455.3 | 374.4 | 441.7 |
| Inventories |  |  |  |
| Finished goods | 394.7 | 325.3 | 293.4 |
| Work-in-process | 222.6 | 205.7 | 209.8 |
| Raw materials | 105.5 | 92.8 | 64.5 |
| Net inventories | 722.8 | 623.8 | 567.7 |
| Prepaid income taxes | 297.5 | 302.3 | 302.6 |
| Prepaid expenses and other | 51.4 | 68.8 | 43.4 |
| Current assets | 1,700.8 | 1,715.2 | 1,635.4 |
| Net property | 847.8 | 827.1 | 777.8 |
| Other assets |  |  |  |
| Goodwill and other intangibles | 857.3 | 699.7 | 577.9 |
| Investments and other long-term assets | 384.3 | 360.5 | 298.9 |
| Total assets | \$3,790.2 | \$ 3,602.5 | \$3,290.0 |
| Liabilities and shareholders' equity |  |  |  |
| Current liabilities |  |  |  |
| Short-term debt | \$ 48.8 | \$ 23.8 | \$ 30.7 |
| Accounts payable | 334.1 | 321.3 | 281.0 |
| Accrued expenses | 758.4 | 756.7 | 650.5 |
| Current liabilities | 1,141.3 | 1,101.8 | 962.2 |
| Long-term debt | 585.8 | 583.8 | 588.1 |
| Other long-term liabilities | 609.8 | 593.9 | 633.9 |
| Common shareholders' equity | 1,453.3 | 1,323.0 | 1,105.8 |
| Total liabilities and shareholders' equity | \$3,790.2 | \$ 3,602.5 | \$3,290.0 |
| Supplemental Information |  |  |  |
| Debt-to-capitalization rate | 30.4\% | 31.5\% | 35.9\% |

Brunswick Corporation
April 27, 2004
Page 11 of 11
Brunswick Corporation
Comparative Consolidated Statements of Cash Flow
(in millions)
(unaudited)

|  | Quarter Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Cash flows from operating activities |  |  |  |  |
| Net earnings | \$ | 48.0 | \$ | 3.8 |
| Depreciation and amortization |  | 38.3 |  | 35.6 |
| Changes in noncash current assets and current liabilities |  | (155.6) |  | (110.3) |
| Income taxes and other, net |  | 54.1 |  | 28.7 |
| Net cash used for operating activities |  | (15.2) |  | (42.2) |
| Cash flows from investing activities |  |  |  |  |
| Capital expenditures |  | (32.5) |  | (19.9) |
| Investments |  | (4.9) |  | (11.9) |
| Acquisitions of businesses, net of debt and cash acquired |  | (196.2) |  | - |
| Other, net |  | (0.9) |  | - |
| Net cash used for investing activities |  | (234.5) |  | (31.8) |
| Cash flows from financing activities |  |  |  |  |
| Net issuances of commercial paper and other short-term debt |  | 24.2 |  | 2.2 |
| Stock options exercised |  | 53.4 |  | 0.4 |
| Net cash provided by financing activities |  | 77.6 |  | 2.6 |
| Net decrease in cash and cash equivalents |  | (172.1) |  | (71.4) |
| Cash and cash equivalents at January 1 |  | 345.9 |  | 351.4 |
| Cash and cash equivalents at March 31 | \$ | 173.8 | \$ | 280.0 |
| Free Cash Flow |  |  |  |  |
| Net cash used for operating activities | \$ | (15.2) | \$ | (42.2) |
| Net cash used for: |  |  |  |  |
| Capital expenditures |  | (32.5) |  | (19.9) |
| Other, net |  | (0.9) |  | - |
| Total Free Cash Flow | \$ | (48.6) | \$ | (62.1) |

