## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

## FORM 8-K

## CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF <br> THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): October 28, 2004

## BRUNSWICK CORPORATION

## (Exact Name of Registrant as Specified in Its Charter)

## Delaware

(State or Other Jurisdiction of Incorporation)

001-01043
(Commission File Number)

1 N. Field Court
Lake Forest, IL 60045-4811
(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code: (847) 735-4700
(Former Name or Former Address, if Changed Since Last Report)

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## Item 2.02. Results of Operations and Financial Condition.

On October 28, 2004, Brunswick Corporation announced its third quarter 2004 financial results. The news release issued by Brunswick announcing its earnings is incorporated herein by reference and is included as Exhibit 99.1 to this Current Report on Form 8-K.

In the news release, Brunswick uses non-GAAP financial measures. For purposes of SEC Regulation G, a "non-GAAP financial measure" is a numerical measure of a registrant's historical or future financial performance, financial position or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of income, balance sheet or statement of cash flows of the issuer; or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented. Operating and statistical measures and certain ratios and other statistical measures are not non-GAAP financial measures. GAAP refers to generally accepted accounting principles in the United States. Pursuant to the requirements of Regulation G, Brunswick has included, as a part of the news release, a reconciliation of the non-GAAP financial measures to the most directly comparable GAAP financial measure.

Brunswick has used the financial measures that are included in the news release for several years, both in presenting its results to stockholders and the investment community and in its internal evaluation and management of its businesses. Brunswick's management believes that these measures - including those that are "non-GAAP financial measures" - and the information they provide are useful to investors because they permit investors to view Brunswick's performance using the same tools that Brunswick uses and to better evaluate Brunswick's ongoing business performance. Brunswick's management believes that the non-GAAP financial measure "free cash flow" is also useful to investors because it is an indication of cash flow that may be available for investment in future growth initiatives. Brunswick defines free cash flow as cash flow from operating and investing activities (excluding acquisitions and investments) and excluding financing activities. In addition, Brunswick's management believes that presentation of 2003 operating earnings, operating margins and earnings per share excluding a first quarter 2003 litigation charge, and presentation of sales excluding acquisitions not reflected in the prior year's results, provides a more meaningful comparison to prior results.

The information in this report and the exhibit attached hereto shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

## Item 9.01. Financial Statements and Exhibits.

(c) Exhibits.

## Exhibit Number

99.1

Description of Exhibit
Press Release, dated October 28, 2004, of Brunswick Corporation, announcing its third quarter 2004 earnings.

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## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: October 28, 2004
Brunswick Corporation
By: /s/ Peter G. Leemputte
Peter G. Leemputte Chief Financial Officer

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## INDEX TO EXHIBITS

News Release

Brunswick Corporation 1 N. Field Court Lake Forest, IL 60045
Telephone 847.735.4700 Facsimile 847.735.4750
www.brunswick.com

| Release: | IMMEDIATE |
| :--- | :--- |
| Contact: | Kathryn Chieger |
|  | Vice President — Corporate and Investor Relations |
| Phone: | $847-735-4612$ |

BRUNSWICK REPORTS EPS OF \$0.75 IN THIRD QUARTER
LAKE FOREST, III., Oct. 28, 2004 - Brunswick Corporation (NYSE: BC) reported today net earnings of $\$ 72.9$ million, or $\$ 0.75$ per diluted share, for the third quarter of 2004, compared with $\$ 37.9$ million, or $\$ 0.41$ per diluted share, for the year-ago quarter. The company said that earnings in the 2004 third quarter benefited by approximately $\$ 0.10$ per diluted share from completion of a tax audit, discussed below. Operating earnings in the third quarter of 2004 rose 59 percent on a 23 percent sales gain.
"Led by our marine and fitness equipment units, we had another excellent quarter of solid sales growth," commented Brunswick Chairman and Chief Executive Officer George W. Buckley. "Higher unit volumes due to market growth and the success of new products, strength in international markets and contributions from acquisitions completed earlier this year were the primary drivers behind the 23 percent sales gain. Excluding sales from companies that were not in the portfolio a year ago, sales were up 14 percent in the third quarter. Through effective cost management and higher unit volumes, we leveraged our top-line growth into a 59 percent increase in operating earnings to $\$ 99.3$ million and a 180 basis point improvement in operating margins."
"We again ended the quarter with our balance sheet in excellent shape. Debt-to-total capital was 30.7 percent at quarter end, compared with 33.3 percent a year earlier, and cash reached $\$ 493.1$ million. This provides us with the financial flexibility to make additional acquisitions and investments, advance our core businesses and capitalize on opportunities to carry out our growth strategy," Buckley said.

## (more)

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"Our third quarter results were achieved despite an increasingly competitive global marketplace and disruptions caused by the four hurricanes that hit Florida and impacted much of the Southeastern United States," Buckley added. "Fortunately, their immediate effect on Brunswick was minimized through the grit and determination of our dedicated employees. We estimate that interruptions to our sales and production efforts during those trying weeks cost Brunswick about $\$ 0.05$ in earnings per diluted share in the third quarter."
"Although the storms have passed, we probably haven't seen the end of their impact on our business," Buckley continued. "The fourth quarter is seasonally the slowest for marine retail sales, and the sales effect of the hurricanes will likely linger for a while longer. As you would expect, people will probably be more focused on rebuilding and repairing their homes and getting their lives back together than on repairing or replacing their boats. Once repairs have been made to the infrastructure, such as damaged docks and marinas, there will, however, be a longer-term new boat and repair part sales opportunity. Our objective is to get a disproportionate share of that opportunity. The replacement cycle will most likely be layered in over several quarters. Further, industry estimates are still being compiled and, at this time, we don't know how many boats were totally destroyed versus damaged. Insurance industry estimates of sailboat and powerboat repairs and replacements from all four hurricanes exceed $\$ 680$ million, excluding damage that occurred in the Caribbean and to the marine infrastructure. With many moving parts, these things are difficult to predict accurately, but we have assumed some lingering hurricane impact in our current-year earnings estimate."

## Third Quarter Results

For the quarter ended Sept. 30, 2004, net sales increased 23 percent to $\$ 1,273.2$ million, up from $\$ 1,036.3$ million a year earlier. Operating earnings rose to $\$ 99.3$ million compared with $\$ 62.5$ million in the year-ago quarter, and operating margins improved to 7.8 percent from 6.0 percent. Net earnings totaled $\$ 72.9$ million, or $\$ 0.75$ per diluted

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share, up 92 percent from $\$ 37.9$ million, or $\$ 0.41$ per diluted share, for the third quarter of 2003.

## Tax Provision for 2004

The company said that, during the third quarter, the Internal Revenue Service completed its routine audit of tax years 1998 through 2001. Following the completion of the examination of this four-year period, Brunswick reduced its tax reserves and, consequently, its tax provision by approximately $\$ 10$ million in the third quarter of 2004. This is equivalent to approximately $\$ 0.10$ per diluted share in the quarter. Further, during the third quarter, Brunswick reduced its projected tax rate for the year to 32.5 percent from 33 percent, excluding the impact of the audits. This was due to effective tax planning and a higher-than-anticipated tax benefit from export sales. As a result of these items, the company's effective tax rate was 20.5 percent and 29.1 percent for the quarter and nine months ended Sept. 30, 2004, respectively.

In addition, as a result of the extension of the research and development tax credit by Congress in early October, the company said it expects to reduce further its full-year tax rate to 32 percent in the fourth quarter of 2004. This excludes the impact of the audits, noted above.

## Marine Engine Segment

The Marine Engine segment, consisting of the Mercury Marine Group and Brunswick New Technologies (BNT), reported sales of $\$ 575.5$ million in the third quarter of 2004, up 15 percent from $\$ 500.8$ million in the year-ago third quarter. Operating earnings in the third quarter increased 16 percent to $\$ 70.7$ million versus $\$ 60.9$ million, and operating margins were up slightly to 12.3 percent as compared with 12.2 percent for the same quarter in 2003
"Our outboard and sterndrive engine sales increased during the quarter in both the domestic and international markets," Buckley said. "Parts and accessories sales,

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however, while up in the quarter, were adversely affected by the unprecedented hurricane activity throughout the Southeast. Mother Nature kept people off the water, not using their boats, and subsequently not requiring the usual complement of maintenance and replacement parts and products."
"In the quarter, BNT again recorded strong sales growth along with positive overall operating margins. This was primarily due to the contributions from Navman, a producer of global positioning system-based products," Buckley noted.
"We continue to see strong demand for our Verado family of high-horsepower, four-stroke outboard engines, which are designed to meet low-emission requirements while maintaining the high-performance characteristics of traditional two-stroke outboards," Buckley explained. "Operating margins, however, were adversely affected by the typical start-up costs associated with the introduction of Verado, the transition to low-emission outboards that carry lower margins, expenses related to our China manufacturing plant currently under construction, as well as by higher research and development spending, primarily for BNT and new Verado models to be released next year. Margin improvement will continue to be a focus in our Marine Engine segment as we seek to mitigate the cost pressures through effective cost management, global sourcing and applying the principles of Lean Six Sigma to improve productivity. Our China plant and our expanded Japanese manufacturing plant are scheduled to come on line late in the first quarter next year, which will gradually help improve our margins," Buckley said.

## Boat Segment

The Brunswick Boat Group comprises the Boat segment and includes the Sea Ray, Bayliner, Maxum, Hatteras, Sealine, Meridian, Boston Whaler, Trophy, Baja, Crestliner, Lowe, Lund and Princecraft boat brands and the Land ' N ' Sea and Attwood marine parts and accessories distribution and manufacturing businesses. The Boat segment reported sales for the third quarter of $\$ 567.3$ million, up 40 percent compared with $\$ 404.5$ million in the third quarter of 2003. Operating earnings increased to $\$ 36.1$ million, more than quadruple the $\$ 8.2$ million reported in the third quarter of 2003 , and

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operating margins increased by 440 basis points, rising to 6.4 percent for the quarter from 2.0 percent a year ago. About half of the sales gain was due to incremental sales from acquisitions, primarily the aluminum boat brands purchased in April of this year. Nevertheless, Boat segment sales absent acquisitions were up a healthy 18 percent for the quarter, even with the hurricane impact.

The significant improvement in operating margins was the result of a number of factors, including higher unit volumes and a richer product mix. The Boat segment also benefited from the turnaround at US Marine as the division reported its third consecutive quarter of profitability.
"The hurricanes had a significant impact on the Boat segment," Buckley noted. "We shut down our Sea Ray and Boston Whaler plants on the East Coast of Florida for each of the hurricanes, losing several production days. In addition, our Land ' N ' Sea distribution facility in Lake Suzy, Fla., was virtually destroyed by Hurricane Charley. We are grateful that all of our employees made it safely through the storms and are pleased to report that our boat plants are all operational, and our Land ' N ' Sea customers are being serviced from our other distribution centers."

## Fitness Segment

The Fitness segment is comprised of the Life Fitness division, which manufactures and sells Life Fitness, Hammer Strength and ParaBody fitness equipment, and operates Omni Fitness retail stores. Segment sales in the third quarter of 2004 reached $\$ 132.2$ million, up 26 percent from $\$ 105.1$ million in the year-ago quarter. Operating earnings for the quarter totaled $\$ 8.4$ million compared with $\$ 8.7$ million in the third quarter of 2003 , and operating margins were 6.4 percent compared with 8.3 percent a year ago.
"Life Fitness continued to build sales momentum during the quarter, with gains in the commercial segment being driven by the success of our new strength products and increased sales to the military," Buckley said. "Further, the success of new Life Fitness consumer products released during the quarter helped advance sales."

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"Operating margins in this segment continue to be under pressure from significantly higher steel prices, a competitive pricing environment in the European market, and a shift in product mix towards hot selling, but lower margin, strength equipment," Buckley explained. "The year-over-year margin gap is narrowing as we continue to improve efficiency in U.S.-based manufacturing and restructure our overall manufacturing footprint. Our new Hungarian cardiovascular equipment plant is on schedule to open in the first quarter of next year where material costs, as well as labor, are significantly lower than in the United States. Local manufacturing will help us reduce shipping costs and improve delivery times on cardiovascular products to better serve our European customers."

## Bowling \& Billiards Segment

The Bowling \& Billiards segment is comprised of the Brunswick retail bowling centers; bowling equipment and products; and billiards, Air Hockey and foosball tables. Segment sales in the third quarter of 2004 totaled $\$ 106.6$ million, up 9 percent compared with $\$ 97.5$ million in the year-ago quarter. Operating earnings rose to $\$ 4.0$ million in the third quarter versus $\$ 0.1$ million, and operating margins improved to 3.8 percent compared with 0.1 percent in 2003.
"The quarter again saw double-digit sales gains in our bowling products group, where our new Vector scoring system and popular new bowling balls, like the Inferno, continue to sell well," Buckley said. "Billiards sales were up for the quarter, with good growth in our traditional tables business, driven by the popularity of new models. Always a reliable and consistent performer, our bowling retail centers also posted solid growth, despite the hurricanes shutting down some of our centers for several days during the quarter."
"We believe our family friendly approach to bowling is a key ingredient to the success of our new bowling entertainment centers, building on our popular Brunswick Zone concept. These centers are nearly twice the size of our traditional Brunswick Zones and feature expanded recreation options in addition to bowling," Buckley said.

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"The two we opened during the second quarter in suburban Chicago and Denver continue to perform at or above our forecasts."

## Nine-Month Results

For the nine months ended Sept. 30, 2004, the company had net sales of $\$ 3,895.5$ million, up 28 percent from $\$ 3,041.8$ million for the first three quarters of 2003. Excluding contributions from acquired businesses, sales were up 16 percent. Operating earnings totaled $\$ 317.3$ million for the first nine months of 2004, up from $\$ 162.7$ million reported for the corresponding period in 2003, and operating margins reached 8.1 percent versus 5.3 percent a year ago. Operating earnings for the first nine months of 2003 include a $\$ 25.0$ million litigation charge ( $\$ 16.0$ million after tax) recorded in the first quarter of 2003. Excluding the litigation charge, operating earnings were $\$ 187.7$ million, and operating margins were 6.2 percent for the first nine months of 2003.

Net earnings for the first nine months of 2004 reached $\$ 211.0$ million, or $\$ 2.18$ per diluted share, up from $\$ 95.3$ million, or $\$ 1.04$ per diluted share, for the same period in 2003. Excluding the previously mentioned litigation charge, net earnings for the nine months of 2003 totaled $\$ 111.3$ million, or $\$ 1.22$ per diluted share. Results for 2004 also benefited from a 29.1 percent effective tax rate for the nine-month period. This lower tax rate was due to the same factors that affected the tax rate for the third quarter of 2004, discussed above.

## Looking Ahead

"2004 is shaping up to be a record year for Brunswick, resulting from the efforts of our entire team to successfully execute our growth strategy," Buckley said. "Innovative new products and acquisitions are driving top-line growth, and effective cost management and operational improvements are leading to higher operating margins. Consequently, we are estimating diluted EPS for 2004 in the range of $\$ 2.70$ to $\$ 2.75$ per share. While this is above our previous estimate of $\$ 2.60$ to $\$ 2.68$ per share, keep

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in mind that this new estimate includes approximately $\$ 0.10$ per share related to the completion of the four-year tax return audit. In addition, we have factored into our estimate some carryover impact of the hurricanes, which will be somewhat offset by the lower fullyear tax rate, as discussed previously."

## Forward-Looking Statements

Certain statements in this press release are forward looking as defined in the Private Securities Litigation Reform Act of 1995. These statements involve certain risks and uncertainties that may cause actual results to differ materially from expectations as of the date of this filing. These risks include, but are not limited to: the effect of a weak economy and stock market on consumer confidence and thus the demand for marine, fitness, billiards and bowling equipment and products; competitive pricing pressures; the ability to maintain effective distribution; the success of global sourcing and supply chain initiatives; the ability to successfully integrate acquisitions; the success of new product introductions; the impact of weather conditions on demand for marine products and retail bowling center revenues; the financial strength of dealers and independent boat builders; shifts in currency exchange rates; adverse foreign economic conditions; the company's ability to develop product technologies that comply with regulatory requirements; the impact of interest rates and fuel prices on demand for marine products; the impact of financial markets on pension expense and funding levels; the ability to maintain market share in high-margin products; the ability to maintain product quality and service standards expected by our customers; the success of marketing and cost management programs; the ability to successfully manage pipeline inventories; the ability to obtain component parts from suppliers; the ability to resolve contract disputes with suppliers; the ability to complete environmental remediation efforts and resolve claims and litigation at the cost estimated; the impact of possible duties on Japanese-manufactured outboard engines sold in the United States; competition from new technologies; imports from Asia and increased competition from Asian competitors; and increases in tariffs on the company's bowling equipment sales into Europe. Additional

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factors are included in the company's Annual Report on Form 10-K for 2003 and Quarterly Report on Form 10-Q for the quarter ended June 30, 2004.

## About Brunswick

Headquartered in Lake Forest, III., Brunswick Corporation endeavors to instill "Genuine Ingenuity" ${ }^{\text {TM }}$ in all its leading consumer brands, including Mercury and Mariner outboard engines; Mercury MerCruiser sterndrives and inboard engines; MotorGuide trolling motors; Teignbridge propellers; MotoTron electronic controls; Northstar marine electronics; Navman GPS-based products; IDS dealer management systems; Sea Ray, Bayliner, Maxum, Hatteras, Meridian, Sealine, Bermuda, Ornvik, Savage and Uttern pleasure boats; Baja high-performance boats; Arvor, Boston Whaler and Trophy offshore fishing boats; Crestliner, Lowe, Lund and Princecraft aluminum fishing, deck and pontoon boats; Attwood marine parts and accessories; Land ' N ' Sea marine parts and accessories distributor; Life Fitness, Hammer Strength and ParaBody fitness equipment; Brunswick bowling centers, equipment and consumer products; Brunswick billiards tables; and Valley-Dynamo pool, Air Hockey and foosball tables. For more information, visit www.brunswick.com.

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## Brunswick Corporation

## Comparative Consolidated Statements of Income

(in millions, except per share data)
(unaudited)

|  | Quarter Ended September 30 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | \% Change |
| Net sales | \$1,273.2 | \$1,036.3 | 23\% |
| Cost of sales | 956.2 | 781.2 | 22\% |
| Selling, general and administrative expense | 186.5 | 162.6 | 15\% |
| Research and development expense | 31.2 | 30.0 | 4\% |
| Operating earnings | 99.3 | 62.5 | 59\% |
| Interest expense | (12.1) | (10.1) | 20\% |
| Other income | 4.4 | 5.9 | -25\% |
| Earnings before income taxes | 91.6 | 58.3 | 57\% |
| Income tax provision | 18.7 | 20.4 |  |
| Net earnings | \$ 72.9 | \$ 37.9 | 92\% |
| Earnings per common share: |  |  |  |
| Basic | \$ 0.76 | \$ 0.42 | 81\% |
| Diluted | \$ 0.75 | \$ 0.41 | 83\% |
| Average shares used for computation of: |  |  |  |
| Basic earnings per share | 96.2 | 91.2 | 5\% |
| Diluted earnings per share | 97.7 | 92.3 | 6\% |
| Effective tax rate (1) | 20.5\% | 35.0\% |  |

(1) The decrease in the effective tax rate for the third quarter was primarily due to a reduction in tax reserves of approximately $\$ 10$ million arising from the completion of audit examinations of years 1998 to 2001, as well as the cumulative impact of lowering of the full-year tax rate to 32.5 percent from 33 percent.

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## Brunswick Corporation

Comparative Consolidated Statements of Income
(in millions, except per share data)
(unaudited)

|  | Nine Months Ended September 30 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | \% Change |
| Net sales | \$3,895.5 | \$3,041.8 | 28\% |
| Cost of sales | 2,913.4 | 2,314.1 | 26\% |
| Selling, general and administrative expense | 571.5 | 454.8 | 26\% |
| Research \& development expense | 93.3 | 85.2 | 10\% |
| Litigation charge | - | 25.0 |  |
| Operating earnings (1) | 317.3 | 162.7 | 95\% |
| Interest expense | (32.6) | (30.9) | 6\% |
| Other income | 13.0 | 14.8 | -12\% |
| Earnings before income taxes | 297.7 | 146.6 | NM |
| Income tax provision | 86.7 | 51.3 |  |
| Net earnings | \$ 211.0 | \$ 95.3 | NM |
| Basic earnings per common share | \$ 2.22 | \$ 1.05 | NM |
| Diluted earnings per common share | \$ 2.18 | \$ 1.04 | NM |
| Average shares used for computation of: |  |  |  |
| Basic earnings per share | 95.1 | 90.9 | 5\% |
| Diluted earnings per share | 96.8 | 91.4 | 6\% |
| Effective tax rate (2) | 29.1\% | 35.0\% |  |

(1) Operating earnings include a $\$ 25.0$ million litigation charge recorded in the first quarter of 2003 in connection with a patent infringement lawsuit relating to the design of a cross trainer.
(2) The decrease in the effective tax rate for the nine months of 2004 was primarily due to a reduction in tax reserves in the third quarter of approximately $\$ 10$ million arising from the completion of audit examinations of years 1998 to 2001, as well as the lowering of the full-year tax rate to 32.5 percent from 33 percent.

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## Brunswick Corporation

## Selected Financial Information

(in millions)
(unaudited)

## Segment Information

|  | Quarter Ended September 30 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Sales |  |  |  | Operating Earnings |  |  | Operating Margin |  |
|  | 2004 |  | 2003 | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ | 2004 | 2003 | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ | 2004 | 2003 |
| Marine Engine | \$ 575.5 |  | 500.8 | 15\% | \$ 70.7 | \$ 60.9 | 16\% | 12.3\% | 12.2\% |
| Boat | 567.3 |  | 404.5 | 40\% | 36.1 | 8.2 | NM | 6.4\% | 2.0\% |
| Marine eliminations | (107.1) |  | (71.5) |  | - | - |  |  |  |
| Total Marine | 1,035.7 |  | 833.8 | 24\% | 106.8 | 69.1 | 55\% | 10.3\% | 8.3\% |
| Fitness | 132.2 |  | 105.1 | 26\% | 8.4 | 8.7 | -3\% | 6.4\% | 8.3\% |
| Bowling \& Billiards | 106.6 |  | 97.5 | 9\% | 4.0 | 0.1 | NM | 3.8\% | 0.1\% |
| Eliminations | (1.3) |  | (0.1) |  | - | - |  |  |  |
| Corporate/Other | - |  | - |  | (19.9) | (15.4) | 29\% |  |  |
| Total | \$1,273.2 |  | 1,036.3 | 23\% | \$ 99.3 | \$ 62.5 | 59\% | 7.8\% | 6.0\% |


|  | Nine Months Ended September 30 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Sales |  |  | Operating Earnings |  |  | Operating Margin |  |
|  | 2004 | 2003 | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ | 2004 | 2003 | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | 2004 | 2003 |
| Marine Engine | \$1,768.6 | \$1,435.5 | 23\% | \$208.9 | \$144.4 | 45\% | 11.8\% | 10.1\% |
| Boat | 1,709.2 | 1,202.0 | 42\% | 125.1 | 54.6 | NM | 7.3\% | 4.5\% |
| Marine eliminations | (287.2) | (201.5) |  | - | - |  |  |  |
| Total Marine | 3,190.6 | 2,436.0 | 31\% | 334.0 | 199.0 | 68\% | 10.5\% | 8.2\% |
| Fitness (1) | 385.1 | 329.4 | 17\% | 20.5 | 1.5 | NM | 5.3\% | 0.5\% |
| Bowling \& Billiards | 322.6 | 276.7 | 17\% | 21.7 | 10.4 | NM | 6.7\% | 3.8\% |
| Eliminations | (2.8) | (0.3) |  | - | - |  |  |  |
| Corporate/Other | - | - |  | (58.9) | (48.2) | 22\% |  |  |
| Total | \$3,895.5 | \$3,041.8 | 28\% | \$317.3 | \$162.7 | 95\% | 8.1\% | 5.3\% |

(1) Fitness segment operating earnings include a $\$ 25.0$ million litigation charge recorded in the first quarter of 2003 in connection with a patent infringement lawsuit relating to the design of a cross trainer.

NM = Not Meaningful

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## Brunswick Corporation

## Comparative Consolidated Balance Sheets

(in millions)

|  | $\begin{gathered} \text { September 30, } \\ 2004 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2003 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2003 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | (unaudited) |  | (unaudited) |
| Assets |  |  |  |
| Current assets |  |  |  |
| Cash and cash equivalents | \$ 493.1 | \$ 345.9 | \$ 353.9 |
| Accounts and notes receivables, net | 432.0 | 374.4 | 348.1 |
| Inventories |  |  |  |
| Finished goods | 386.5 | 325.3 | 297.6 |
| Work-in-process | 260.3 | 205.7 | 210.8 |
| Raw materials | 130.0 | 92.8 | 89.7 |
| Net inventories | 776.8 | 623.8 | 598.1 |
| Prepaid income taxes | 314.9 | 302.3 | 321.8 |
| Prepaid expenses and other | 55.9 | 68.8 | 45.2 |
| Current assets | 2,072.7 | 1,715.2 | 1,667.1 |
| Net property | 852.4 | 827.1 | 797.5 |
| Other assets |  |  |  |
| Goodwill and other intangibles | 894.8 | 699.7 | 687.5 |
| Investments and other long-term assets | 382.1 | 360.5 | 331.9 |
| Total assets | \$ 4,202.0 | \$ 3,602.5 | \$ 3,484.0 |
| Liabilities and shareholders' equity |  |  |  |
| Current liabilities |  |  |  |
| Short-term debt | \$ 13.5 | \$ 23.8 | \$ 30.5 |
| Accounts payable | 341.0 | 321.3 | 317.8 |
| Accrued expenses and accrued income taxes | 838.3 | 756.7 | 724.2 |
| Current liabilities | 1,192.8 | 1,101.8 | 1,072.5 |
| Long-term debt | 729.8 | 583.8 | 584.5 |
| Deferred items | 604.1 | 593.9 | 594.1 |
| Common shareholders' equity | 1,675.3 | 1,323.0 | 1,232.9 |
| Total liabilities and shareholders' equity | \$ 4,202.0 | \$ 3,602.5 | \$ 3,484.0 |
| Supplemental Information |  |  |  |
| Debt-to-capitalization rate | 30.7\% | 31.5\% | 33.3\% |

(more)

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## Brunswick Corporation

## Comparative Consolidated Statements of Cash Flows

(in millions)
(unaudited)

|  | Nine months ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| Cash flows from operating activities |  |  |  |  |
| Net earnings | \$ | 211.0 | \$ | 95.3 |
| Depreciation and amortization |  | 117.5 |  | 111.2 |
| Changes in noncash current assets and current liabilities |  | (122.2) |  | 98.1 |
| Income taxes and other, net |  | 43.8 |  | 0.5 |
| Net cash provided by operating activities |  | 250.1 |  | 305.1 |
| Cash flows from investing activities |  |  |  |  |
| Capital expenditures |  | (114.0) |  | (93.7) |
| Investments |  | (2.6) |  | (35.6) |
| Acquisitions of businesses, net of debt and cash acquired |  | (213.9) |  | (172.6) |
| Other, net |  | 4.7 |  | 3.4 |
| Net cash used for investing activities |  | (325.8) |  | (298.5) |
| Cash flows from financing activities |  |  |  |  |
| Net issuances of commercial paper and other short-term debt |  | (5.1) |  | 3.1 |
| Net proceeds from issuances of long-term debt |  | 150.1 |  | - |
| Payments of long-term debt including current maturities |  | (6.0) |  | (19.3) |
| Stock options exercised |  | 83.9 |  | 12.1 |
| Net cash provided by (used for) financing activities |  | 222.9 |  | (4.1) |
| Net increase in cash and cash equivalents |  | 147.2 |  | 2.5 |
| Cash and cash equivalents at January 1 |  | 345.9 |  | 351.4 |
| Cash and cash equivalents at September 30 | \$ | 493.1 | \$ | 353.9 |
| Free Cash Flow |  |  |  |  |
| Net cash provided by operating activities | \$ | 250.1 | \$ | 305.1 |
| Net cash provided by (used for): |  |  |  |  |
| Capital expenditures |  | (114.0) |  | (93.7) |
| Other, net |  | 4.7 |  | 3.4 |
| Total Free Cash Flow | \$ | 140.8 | \$ | 214.8 |

