# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, DC 20549** 

# FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of report (Date of earliest event reported): July 27, 2005

# **BRUNSWICK CORPORATION**

(Exact Name of Registrant Specified in Charter)

**Delaware** (State or Other Jurisdiction of Incorporation)

001-01043 (Commission File Number) **36-0848180** (I.R.S. Employer Identification No.)

1 N. Field Court
Lake Forest, Illinois
(Address of Principal Executive Offices)

60045-4811 (Zip Code)

Registrant's telephone number, including area code: (847) 735-4700

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240, 14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240, 13e-4(c))

### ITEM 2.02 Results of Operations and Financial Condition.

On July 27, 2005, Brunswick Corporation announced its financial results for the second quarter of 2005. The news release issued by Brunswick announcing its earnings is incorporated herein by reference and is included as Exhibit 99.1 to this Current Report on Form 8-K.

In the news release, Brunswick uses non-GAAP financial measures. For purposes of SEC Regulation G, a "non-GAAP financial measure" is a numerical measure of a registrant's historical or future financial performance, financial position or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of income, balance sheet or statement of cash flows of the issuer; or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented. Operating and statistical measures and certain ratios and other statistical measures are not non-GAAP financial measures. GAAP refers to generally accepted accounting principles in the United States. Pursuant to the requirements of Regulation G, Brunswick has included, as a part of the news release, a reconciliation of the non-GAAP financial measures to the most directly comparable GAAP financial measure.

Brunswick has used the financial measures that are included in the news release for several years, both in presenting its results to stockholders and the investment community and in its internal evaluation and management of its businesses. Brunswick's management believes that these measures- including those that are "non-GAAP financial measures"- and the information they provide are useful to investors because they permit investors to view Brunswick's performance using the same tools that Brunswick uses and to better evaluate

Brunswick's ongoing business performance. Brunswick's management believes that the non-GAAP financial measure "free cash flow" is also useful to investors because it is an indication of cash flow that may be available for investment in future growth initiatives. Brunswick defines free cash flow as cash flow from operating and investing activities (excluding acquisitions and investments) and excluding financing activities. In addition, Brunswick's management believes that presentation of: (i) the diluted earnings per share for the first six months ended June 30, 2005 excluding a first quarter investment sale gain; (ii) sales excluding acquisitions not reflected in the prior year's results; (iii) sales excluding companies divested in 2004; and (iv) the effective tax rate for the first six months ended June 30, 2005 excluding the tax expense associated with the investment sale gain, provide a more meaningful comparison to prior results.

The information in this report and the exhibit attached hereto shall not be deemed to be "filed" for purposes of Section 18 of the Securities and Exchange Act of 1934, or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

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#### ITEM 9.01 Financial Statements and Exhibits.

(c) Exhibits:

Exhibit No.

99.1

#### **Description of Exhibit**

Press Release, dated July 27, 2005, of Brunswick Corporation, announcing its earnings for the second quarter of 2005.

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#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### BRUNSWICK CORPORATION

Dated: July 27, 2005 By: /s/ Alan L. Lowe

Name: Alan L. Lowe

Title: Vice President and Controller

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#### EXHIBIT INDEX:

99.1

Exhibit No. Description of Exhibit

Press Release, dated July 27, 2005, of Brunswick Corporation, announcing its earnings for the second quarter of 2005.





Brunswick Corporation 1 N. Field Court Lake Forest, IL 60045 Telephone 847.735.4700 Facsimile 847.735.4750 www.brunswick.com

Release: IMMEDIATE Contact: Kathryn Chieger

Vice President - Corporate and Investor Relations

Phone: 847-735-4612

#### **BRUNSWICK REPORTS EPS OF \$1.15 IN SECOND QUARTER**

**LAKE FOREST, Ill., July 27, 2005** — Brunswick Corporation (NYSE: BC) reported today a 27 percent increase in net earnings on 12 percent sales growth and a 23 percent improvement in operating earnings for the second quarter of 2005. Net earnings totaled \$114.1 million, or \$1.15 per diluted share, for the second quarter, compared with net earnings of \$90.1 million, or \$0.93 per diluted share, for the year-ago quarter.

"It was a record quarter for Brunswick, evidence of our ability to leverage our competitive and technological advantages to extend our leadership position in all of our market segments," said Brunswick Chairman and Chief Executive Officer George W. Buckley. "We saw strength in our marine operations where our customer-led strategy of offering new products incorporating the technologies and features that resonate with consumers continues to drive sales growth. For the quarter, marine engine and boat sales advanced 14 percent and 18 percent, respectively, energized by share gains by some of our most established brands. While acquisitions contributed to the company's 12 percent overall sales increase, our organic growth was an impressive 10 percent. We head into the remainder of the year with good sales momentum and a positive market outlook that will aid our efforts to grow the business, while our strong balance sheet affords us flexibility to invest further in our business and pursue attractive acquisition opportunities."



#### **Second Quarter Results**

For the quarter ended June 30, 2005, net sales increased 12 percent to \$1,598.6 million, up from \$1,422.7 million a year earlier. Excluding the effect of acquired businesses that were not part of the company a year ago, sales were up 10 percent in the quarter. Operating earnings rose 23 percent to \$171.7 million compared with \$139.5 million in the year-ago quarter, and operating margins improved to 10.7 percent from 9.8 percent. Net earnings totaled \$114.1 million, or \$1.15 per diluted share, up 27 percent from \$90.1 million, or \$0.93 per diluted share, for the second quarter of 2004. Debt-to-total capital was 27.7 percent at quarter end as compared with 31.9 percent a year earlier, and cash totaled \$508.6 million.

## **Marine Engine Segment**

The Marine Engine segment, consisting of the Mercury Marine Group and Brunswick New Technologies (BNT), reported net sales of \$755.5 million in the second quarter of 2005, up 14 percent from \$665.2 million in the year-ago quarter. Operating earnings in the second quarter increased 12 percent to \$107.0 million versus \$95.6 million, while operating margins declined slightly to 14.2 percent from 14.4 percent for the same quarter in 2004.

"Our Mercury Marine engine business continued to show strength, with solid sales growth reported for outboard and sterndrive engines as well as parts and accessories in both the domestic and international markets," Buckley explained. "In addition, BNT sales remained robust, up 65 percent for the quarter, primarily driven by an 80 percent increase at Navman with its growing family of marine electronics products, as well as an expanding assortment of new GPS-based products for land navigation."

"During the quarter we continued to invest in projects that will lead to improved financial performance in the coming year. Our new engine plants in China and Japan that started up in the first quarter are good examples of this effort," Buckley noted. "While we incurred costs associated with the ramp up of production at these facilities,

The China facility is making 40 to 60 horsepower four-stroke outboard engines, while Mercury uses the Japan operation, with joint venture partner, Tohatsu, to make four-stroke outboards from 2.5 to 30 horsepower.

"Effective the first of July, Mercury became the first major engine maker to exit the carbureted two-stroke outboard market, fulfilling our commitment to discontinue producing non-emission compliant two-strokes for sale in the United States and Canada beginning with the 2006 model year," Buckley noted. "We now have a full line of low-emission engines that includes our direct fuel injected OptiMax two-stroke outboards as well as four-stroke engines ranging from 2.5 horsepower to our new Verado supercharged outboards with offerings up to 275 horsepower. Indeed, low-emission engines accounted for 71 percent of our outboard sales during the quarter, up from 56 percent in the year-ago period. We are very pleased with consumers' response to our new offerings; however, they generally have lower margins than carbureted two-strokes due to their more advanced technology and higher-cost components. Increased volumes as well as our move to lower cost manufacturing areas are helping to improve that situation."

#### **Boat Segment**

The Brunswick Boat Group comprises the Boat segment. The group has 18 boat brands, including Sea Ray, Bayliner, Maxum, Hatteras, Sealine, Meridian, Boston Whaler, Trophy, Baja, Sea Pro and Triton along with the Land 'N' Sea and Attwood marine parts and accessories distribution and manufacturing businesses.

The Boat segment reported net sales for the second quarter of \$742.2 million, up 18 percent compared with \$629.9 million in the second quarter of 2004. Boat segment sales for the quarter benefited from the Albemarle, Sea Pro and Triton acquisitions, all made since the end of 2004. Excluding the sales of these businesses, Boat segment sales increased 13 percent in the quarter. Operating earnings increased to \$74.8

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million, 31 percent ahead of the \$57.0 million reported in the second quarter of 2004, and operating margins rose 110 basis points to 10.1 percent, up from 9.0 percent.

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"Our sales growth was driven by a stellar performance from Sea Ray with a 26 percent gain in the quarter as well as from strong contributions from Bayliner and our other fiberglass boat brands. Our customer-led strategy means getting the product right and getting the distribution right. The strong retail demand for our products that we saw in the second quarter is evidence of the success of that approach."

"Additionally, our strategy of organizing and grouping our boat brands around specific market segments is sharpening our focus and firmly establishing Brunswick as a major player in such areas as freshwater and saltwater fishing," Buckley explained. "Last year, for example, we had two brands – Boston Whaler and Trophy – targeting offshore fishing. Now with the formation of the Saltwater Boat Group and the addition of the Sea Pro, Sea Boss and Palmetto brands, Brunswick now offers our dealers and consumers more choices to meet their saltwater boating needs and preferences."

"The same is happening in the Freshwater Boat Group, where we acquired Triton Boats during the quarter," Buckley added. "One of the leading bass boat brands, Triton also offers us additional pontoon and aluminum models to address the needs of anglers and boating enthusiasts. And while we have recently seen some regional weakness in the aluminum boat market, particularly in the Midwest and Northeast where poor weather at the start of the boating season dampened demand, we believe we have put together a formidable line-up of freshwater boats that will provide our dealers with a full array of products to meet their customers' needs. During the quarter we reduced production at two of our aluminum plants to properly balance supply to demand and prune pipeline inventories in advance of the start of the 2006 model year."

Buckley also pointed out that Brunswick's acquisition efforts have not been confined to the U.S. boat market. "During the quarter, we completed the acquisition of the portion that we previously did not own of Valiant, a leading European maker of rigid inflatable boats. We expect to be more active on the international front in the future as we look to 'fill in the white space' in other world markets."

The Brunswick Boat Group's growing parts and accessories business also had a strong quarter with Land 'N' Sea registering a double-digit sales increase. In July, Brunswick acquired Kellogg Marine of Old Lyme, Conn., to serve as a hub for its parts

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distribution efforts in the Northeast. Brunswick is nearing its goal, set just two years ago, of offering same- or next-day service on parts and accessories to anywhere in the continental U.S. and Canada.

#### **Fitness Segment**

ParaBody fitness equipment. Fitness equipment sales increased 2 percent in the quarter, excluding sales from the Omni retail stores that were sold in late 2004. Segment sales in the second quarter of 2005 reached \$120.4 million, down from \$122.3 million in the year-ago quarter, which included Omni retail sales. Fitness segment operating earnings for the quarter totaled \$5.1 million, up 76 percent from \$2.9 million in the second quarter of 2004, and operating margins advanced 180 basis points to 4.2 percent from 2.4 percent a year ago.

"The increase in fitness equipment sales was driven by strong demand in the domestic commercial markets. Double-digit growth in the United States was partially offset by a decline in European sales where we continue to face competitive pricing pressure. Our many efforts to improve productivity and operating results within the Fitness segment are beginning to bear fruit, with improvement in operating margins evident during the most recent quarter," Buckley said. "By concentrating on manufacturing and supply chain efficiencies, as well as expense control, we have been able to improve our margins and operating performance at Life Fitness. It is for these reasons and others we anticipate that improvement in financial performance will continue as our Fitness operations sharpen their focus on market segments to better leverage the enduring power of our brands and the excitement of new products."

#### **Bowling & Billiards Segment**

The Bowling & Billiards segment is comprised of the Brunswick retail bowling centers; bowling equipment and products; and billiards, Air Hockey and foosball tables. Segment sales in the second quarter of 2005 totaled \$114.9 million, up 9 percent

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compared with \$105.8 million in the year-ago quarter. Year-over-year operating earnings advanced 24 percent to \$5.2 million in the second quarter versus \$4.2 million, and operating margins improved to 4.5 percent compared with 4.0 percent in 2004.

"Every segment of Bowling & Billiards advanced its sales during the quarter," Buckley said. "Bowling products had a double-digit gain for the quarter and built sales momentum with the introduction of Brunswick Premium Furniture at a late June trade event. The new living-room styled furniture is more inviting and comfortable than traditional configurations. Meant to be more appealing to the casual bowler, who continues to grow in importance for center operators, this furniture invites longer time spent in the bowling centers, more repeat business and, subsequently, greater revenue opportunities."

"Likewise, our bowling retail operations continue to prove to be dependable revenue generators thanks to our management expertise and our continuing efforts to expand our Brunswick Zone concept," Buckley added. "We have been particularly happy with the response to our larger bowling entertainment centers. They continue to grow at rates that eclipse traditional locations."

#### **Six-Month Results**

For the six months ended June 30, 2005, the company had net sales of \$2,999.7 million, up 14 percent from \$2,622.3 million for the first half of 2004. Excluding contributions from acquired businesses, sales were up 10 percent. Operating earnings totaled \$270.8 million for the first half of 2005, up 24 percent from the \$218.0 million for the corresponding period in 2004, and operating margins expanded 70 basis points, reaching 9.0 percent versus 8.3 percent a year ago. Net earnings for the first six months of 2005 increased 51 percent to \$208.7 million, or \$2.11 per diluted share, from \$138.1 million, or \$1.43 per diluted share, for the same period in 2004. As previously announced, during the first quarter of 2005 the company completed the sale of approximately 1.9 million shares of MarineMax, Inc. stock. Results for the first half of 2005 include a pre-tax gain of \$38.7 million, equivalent to \$0.32 per diluted share, recorded on the stock sale in the first quarter.

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#### **Looking Ahead**

"At the beginning of the year we based our planning on the assumption that marine retail demand would be up in the mid-single digits. Although there have been puts and takes in various geographical areas and market segments, results through the first half of 2005 continue to support that assumption," Buckley said. "We are also seeing positive trends in pipeline inventories with 23 weeks of supply for boats and 20 weeks of supply of engines in the channel, down eight weeks and nine weeks, respectively, from the end of March. This reflects the strong demand at retail we saw in the second quarter and our dealers' expectations for continued growth at retail for the remainder of the year."

"While keeping in mind the impact of underlying economic and stock market conditions, we expect to report another record year for Brunswick," Buckley said. "Based on our performance in the second quarter and outlook for the second half, we are raising our estimate for the year to \$3.62 to \$3.72 per diluted share, which includes the \$0.32 gain on the stock sale. This compares with \$2.77 per diluted share for 2004. This would imply earnings for the second half in the range of \$1.51 to \$1.61 per diluted share, which we believe will be more or less evenly divided between the third and fourth quarters. The wild card is the timing of planned investment spending, which could result in a few pennies shifting between the two quarters."

#### Forward-Looking Statements

Certain statements in this press release are forward looking as defined in the Private Securities Litigation Reform Act of 1995. These statements involve certain risks and uncertainties that may cause actual results to differ materially from expectations as of the date of this filing. These risks include, but are not limited to: the effect of a weak economy and stock market on consumer confidence and thus the demand for marine, fitness, billiards and bowling equipment and products; competitive pricing pressures; the success of new product

suppliers; the ability to maintain effective distribution; the financial strength of dealers, distributors and independent boat builders; the ability to transition and ramp up certain manufacturing operations within time and budgets allowed; the ability to maintain product quality and service standards expected by our customers; the ability to successfully manage pipeline inventories; the success of global sourcing and supply chain initiatives; the ability to successfully integrate acquisitions; the success of marketing and cost management programs; the ability to develop product technologies that comply with regulatory requirements; the ability to complete environmental remediation efforts and resolve claims and litigation at the cost estimated; the impact of weather conditions on demand for marine products and retail bowling center revenues; shifts in currency exchange rates; adverse foreign economic conditions; and the impact of interest rates and fuel prices on demand for marine products. Additional factors are included in the company's Annual Report on Form 10-K for 2004 and Quarterly Report on Form 10-Q for the quarter ended March 31, 2005.

#### About Brunswick

Headquartered in Lake Forest, Ill., Brunswick Corporation endeavors to instill "Genuine Ingenuity"  $\hat{O}$  in all its leading consumer brands, including Mercury and Mariner outboard engines; Mercury MerCruiser sterndrives and inboard engines; MotorGuide trolling motors; Teignbridge propellers; MotoTron electronic controls; Northstar marine electronics; Navman marine and GPS-based products; IDS dealer management systems; Albemarle, Arvor, Baja, Bayliner, Bermuda, Boston Whaler, Crestliner, Hatteras, Lowe, Lund, Maxum, Meridian, Ornvik, Palmetto, Princecraft, Quicksilver, Savage, Sea Boss, Sea Pro, Sea Ray, Sealine, Triton, Trophy, Uttern and Valiant boats; Attwood marine parts and accessories; Land 'N' Sea and Kellogg marine parts and accessories distributor; Life Fitness, Hammer Strength and ParaBody fitness equipment; Brunswick bowling centers, equipment and consumer products; Brunswick billiards tables; and Valley-Dynamo pool, Air Hockey and foosball tables. For more information, visit www.brunswick.com.

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# **Brunswick Corporation Comparative Consolidated Statements of Income**

(in millions, except per share data) (unaudited)

		Thr	ee Mo	onths Ended June 30	
		2005		2004	% Change
Net sales	\$	1,598.6	\$	1,422.7	12%
Cost of sales		1,186.0		1,054.9	12%
Selling, general and administrative expense		204.8		198.9	3%
Research and development expense		36.1		29.4	23%
Operating earnings		171.7		139.5	23%
Interest expense		(13.1)		(10.4)	-26%
Other income		9.2		5.4	70%
Earnings before income taxes		167.8		134.5	25%
Income tax provision		53.7		44.4	
Net earnings	<u>\$</u>	114.1	\$	90.1	27%
Earnings per common share:					
Basic	\$	1.16	\$	0.94	23%
Diluted		1.15		0.93	24%
Weighted average number of shares used for computation of:					
Basic earnings per share		98.0		95.4	3%
Diluted earnings per share		99.2		97.2	2%
Effective tax rate		32.0%	•	33.0%	
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(in millions, except per share data) (unaudited)

	Six Months Ended June 30					
		2005		2004	% Change	
Net sales	\$	2,999.7	\$	2,622.3	14%	
Cost of sales		2,245.2		1,957.2	15%	
Selling, general and administrative expense		413.4		385.0	7%	
Research and development expense		70.3		62.1	13%	
Operating earnings		270.8		218.0	24%	
Interest expense		(26.1)		(20.5)	27%	
Investment sale gain (1)		38.7		_		
Other income		16.0		8.6	86%	
Earnings before income taxes		299.4		206.1	45%	
Income tax provision		90.7		68.0		
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Net earnings	\$	208.7	\$	138.1	51%	
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Earnings per common share:						
Basic	\$	2.13	\$	1.46	46%	
Diluted	\$	2.11	\$	1.43	48%	
Weighted average number of shares used for computation of:						
Basic earnings per share		97.8		94.5	3%	
Diluted earnings per share		99.1		96.4	3%	
Effective tax rate (2)		30.3%		33.0%		

<sup>(1)</sup> The company sold its investment in MarineMax, Inc. pursuant to a registered public offering by MarineMax.

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# **Brunswick Corporation Selected Financial Information**

(in millions) (unaudited)

### **Segment Information**

						Tl	ree	Months En	ded .	June 30				
	Net Sales							Op	erat	ing Earnings	Operating Margin			
	2005		2004		% Change		2005		2004		% Change	2005	2004	
Marine Engine	\$	755.5	\$	665.2	14	%	\$	107.0	\$	95.6	12%	14.2%	14.4%	
Boat		742.2		629.9	18	%		74.8		57.0	31%	10.1%	9.0%	
Marine eliminations		(133.4)		(99.9)				_		_				
<b>Total Marine</b>		1,364.3		1,195.2	14	%		181.8		152.6	19%	13.3%	12.8%	
Fitness		120.4		122.3	-2	%		5.1		2.9	76%	4.2%	2.4%	
Bowling & Billiards		114.9		105.8	9	%		5.2		4.2	24%	4.5%	4.0%	
Eliminations		(1.0)		(0.6)						_				
Corp/Other		<u> </u>		<u> </u>				(20.4)		(20.2)	-1%			
Total	\$	1,598.6	\$	1,422.7	12	%	\$	171.7	\$	139.5	23%	10.7%	9.8%	

		Six Months Ended June 30												
			N	let Sales				0	pera		Operating Margin			
	2005		2004		% Change		2005			2004	% Chan		2005	2004
Marine Engine	\$	1,361.1	\$	1,193.1		14%	\$	159.0	\$	138.2		15%	11.7%	11.6%
Boat		1,419.7		1,141.9		24%		124.3		89.0		40%	8.8%	7.8%
Marine eliminations		(252.9)		(180.1)				_		_				
<b>Total Marine</b>		2,527.9		2,154.9		17%		283.3		227.2		25%	11.2%	10.5%
Fitness		247.9		252.9		-2%		11.5		12.1		-5%	4.6%	4.8%
Bowling & Billiards		226.4		216.0		5%		16.3		17.7		-8%	7.2%	8.2%

<sup>(2)</sup> The decrease in the effective tax rate for the six months ended June 30, 2005, was primarily due to lower tax expense associated with the gain on sale of the investment in MarineMax. Excluding the tax effect of this gain, the effective tax rate was 32.0 percent.

Elippi/cotions	(2.5)	(1.5)	_	(40 <del>.3</del> )	(39.0)	-3%		
Total	\$ 2,999.7	\$ 2,622.3	14% \$	270.8	\$ 218.0	24%	9.0%	8.3%

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**Brunswick Corporation** 

Comparative Consolidated Balance Sheets (in millions)

		June 30, 2005 (unaudited)		De	cember 31, 2004		June 30, 2004 inaudited)
Assets		(u)	iauuiteu)			(1	inaudited)
Current assets							
Cash and cash equivalents		\$	508.6	\$	499.8	\$	438.2
Accounts and notes receivables, net		Ψ	514.5	Ψ	463.2	Ψ	459.5
Inventories							
Finished goods			420.2		389.9		363.5
Work-in-process			306.8		260.5		240.7
Raw materials			158.9		136.4		109.0
Net inventories			885.9		786.8		713.2
Deferred income taxes			298.3	_	292.7		311.5
Prepaid expenses and other			59.6		56.2		53.5
Current assets			2,266.9		2,098.7		1,975.9
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Net property			892.9		876.4		846.8
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Other assets							
Goodwill and other intangibles			1,005.5		952.8		892.2
Investments and other long-term assets			371.5		418.5		380.0
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Total assets		\$	4,536.8	\$	4,346.4	\$	4,094.9
Liabilities and shareholders' equity							
Current liabilities							
Short-term debt		\$	3.1	\$	10.7	\$	13.4
Accounts payable			432.8		387.9		351.0
Accrued expenses and accrued income taxes			813.4		855.2		811.1
Current liabilities			1,249.3		1,253.8		1,175.5
Long-term debt			729.4		728.4		726.5
Other long-term liabilities			647.3		651.9		610.4
Shareholders' equity			1,910.8		1,712.3		1,582.5
Total liabilities and shareholders' equity		\$	4,536.8	\$	4,346.4	\$	4,094.9
<b>Supplemental Information</b>							
Debt-to-capitalization rate			27.7%	6	30.2%	, D	31.9%
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# **Brunswick Corporation**

Comparative Consolidated Statements of Cash Flows (in millions)

(unaudited)

	Six Month	Six Months Ended June 30				
	2005		2004			
Cash flows from operating activities						
Net earnings	\$ 208.	7 \$	138.1			
Depreciation and amortization	78.	4	76.9			
Changes in noncash current assets and current liabilities						
	(156.	5)	(91.7)			
Income taxes and other, net	(19.	2)	46.7			
Net cash provided by operating activities	111.	4	170.0			

Cash flows from investing activities				
Capital expenditures		(84.5)		(72.7)
Acquisitions of businesses, net of cash and debt acquired		(89.6)		(214.0)
Investments		(6.8)		(2.3)
Proceeds from investment sale		57.9		_
Other, net		11.8		3.9
Net cash used for investing activities		(111.2)		(285.1)
Cash flows from financing activities				
Net issuances (repayments) of commercial paper and other short-term debt		1.1		(5.5)
Net proceeds from issuances of long-term debt		_		149.1
Payments of long-term debt including current maturities		(1.9)		(5.6)
Stock options exercised		9.4		69.4
Net cash provided by financing activities		8.6		207.4
Net increase in cash and cash equivalents		8.8		92.3
Cash and cash equivalents at January 1		499.8		345.9
				,
Cash and cash equivalents at June 30	\$	508.6	\$	438.2
Free Cash Flow				
Net cash provided by operating activities	\$	111.4	\$	170.0
Net cash provided by (used for):				
Capital expenditures		(84.5)		(72.7)
Proceeds from investment sale (1)		57.9		—
Other, net		11.8		3.9
Total Free Cash Flow	\$	96.6	\$	101.2
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<sup>(1)</sup> Pre-tax proceeds from the sale of the company's investment in MarineMax, Inc., net of selling costs.

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